

TSgt. Donna J. Goodwin  
 TSgt. Donald J. Gould  
 TSgt. Gregory S. Holm  
 TSgt. David J. Maloney  
 TSgt. Louis R. McCullough  
 TSgt. Joseph C. McHale  
 TSgt. Martha N. Michael

TSgt. Arrie T. Mitchell  
 TSgt. Helen L. Parmelee  
 TSgt. Durward E. Risley, Jr.  
 TSgt. Dennis E. Royal  
 TSgt. Kathleen L. Varily  
 SSgt. Christopher W. Archie  
 SSgt. Paul A. Baca

SSgt. Bryon D. Coe  
 SSgt. Kathy L. Donnelly  
 SSgt. Charles B. Frazley  
 SSgt. Joseph A. Grossman  
 SSgt. Alan T. Lahti  
 SSgt. Frankie A. Mitchnick  
 SSgt. Judith A. Ohrt

SSgt. Marvin Ross  
 SSgt. Rosalin A. Rowe  
 SSgt. Kenneth A. Russell  
 SSgt. Lori A. Scarlett  
 SSgt. Roger D. Schafer  
 SSgt. Steven M. Tally  
 SSgt. Sandra R. Thomas

SSgt. Miranda L. Trujillo  
 Sgt. Morris J. Augusta  
 Sgt. Guadalupe M. Garcia  
 Sgt. Laura L. Whitlock  
 Sgt. Nora L. Williams  
 SrA. Dianne M. Braswell  
 SrA. Verlene K. Lee

SrA. William P. Meginley  
 SrA. Frances Parker  
 SrA. Diana L. Van Cleave  
 A1C. Holly A. Cassidy  
 A1C. Jilinda K. Johnsen  
 A1C. Kenneth S. Pesick  
 A1C. Christopher P. Vasquez

**Site setup:** "Sentry Eagle '83" in Oregon; the 154th TCG established a TACS network of radars and radio relays covering the Pacific Northwest from the coast to the mountains of Idaho.



# 138th Tactical Control Squadron

Commander: Lt. Col. Richard V. Stair

The primary mission of the 138th Tactical Control Squadron (TCS) is to provide a forward extension of the tactical radar system. In the forward areas the forward air control post (FACP) provides early warning to both airborne and ground forces, control of offensive and defensive air operations, and gap-filler capability within its area of responsibility. The unit is designed to meet worldwide contingency requirements.

The parent unit of the 138th TCS, the 159th Aircraft Control and Warning Group, was activated in 1947 at Denver Naval Air Station (Buckley Field), Colo. Elements of the group were located in Denver, Colorado Springs, Boulder, Pueblo and Fort Collins.

On May 1, 1951, all group units were called to active duty for the Korean War. Attached units were given East Coast Air Force assignments; the 159th Group Headquarters, 137th Aircraft Control Squadron (ACS) and the 139th Aircraft Control

and Warning Squadron (ACWS) were assigned to the newly activated 33rd Air Division, Tinker Air Force Base, Okla.; the 138th ACWS was assigned to the 30th Air Division with specific location at Rapid City AFB, S.D. Many unit personnel were assigned to separate AC&W squadrons from Texas to South Dakota and throughout the Midwest.

Upon completion of its 21-month activation, all unit designations (with the exception of the 138th's) were retired to USAF archives. The 138th was reassigned as a Colorado ANG unit on Feb. 1, 1953, with a Tactical Air Command mobilization assignment to the 162nd Group of the California ANG. The unit consisted of a headquarters, two early-warning flights and a target-director post. All except the target-director post were moved to Boulder in 1954.

From 1953 to 1956, the 138th possessed three TPS-1D (two were mobile) radars and a TPS-10D height finder. The target director post had two SP-1M radars. Training was conducted in conjunction with the 140th TFW, Colorado ANG.

In February 1957, the 138th AC&W accepted a full-time ADC mission and moved back to Buckley, expanding their technician force from 12 to 80 in the process. Much work had to be accomplished to develop school facilities and curriculum. Equipment was relocated, eight World War II buildings were rehabilitated for full-time operation, and new search and height-finder radars were installed.

All technicians doubled as either instructors or students and, above all, construction men. The 138th phased into the 34th Air Division system on an eight-hour-a-day, seven-day-per-week basis on June 1, 1957. Additional information about the unit's roots as one of the 34th AD's foremost detection sites appears in the 1950s decade history of *Colorado Pride*.

In early 1960, 138th technicians began modifying and moving into the Navy Enlisted Men's Club at Buckley. For the first time all of the unit's equipment and operations facilities were under one roof, an improvement which greatly enhanced operational efficiency. The GCI station remained under the jurisdiction of the 34th until being gained by the 29th AD in 1959.

In conjunction with a new FAA radar system and to afford military utilization of the 138th's radar knowledge, ADC created a master surveillance site (MSS-1) under the unit's supervision in Longmont, Colo. For logistical and radar clarity reasons, the 138th began to explore possible relocation sites; the National Guard Armory in Greeley, Colo., provided the greatest modification potential. After much coordination — and population,

## Commanders and First Sergeants

March 1947	<b>Capt. Phillip Harris</b>	TSgt. Thomas S. Fowl
Unknown	<b>Maj. Fred Emrich</b>	MSgt. Thomas S. Fowl
Unknown	<b>Maj. Harry A. Beck</b>	MSgt. Thomas S. Fowl
Mid-1952	<b>Maj. Charles Parker</b>	MSgt. Thomas S. Fowl
Jan. 1953	<b>Maj. Stanley Pollack</b>	None
Mid-1953	<b>Lt. Col. John R. Mack</b>	MSgt. John H. Spikes/ TSgt. William Haslep
Jan. 1956	<b>Lt. Col. Richard E. Saltmarsh</b>	SMSgt. Boen A. Chambers
Sept. 1966	<b>Lt. Col. William G. Miller</b>	SMSgt. James A. Vitale
June 1971	<b>Lt. Col. Clifford A. Baker</b>	SMSgt. James A. Vitale
Sept. 1976	<b>Lt. Col. George A. Fisher, Jr.</b>	SMSgt. James A. Vitale
May 1980	<b>Lt. Col. Roy C. Chase</b>	SMSgt. James A. Vitale
Sept. 1986	<b>Lt. Col. Gary P. Morgan</b>	None
Dec. 1987	<b>Lt. Col. Richard V. Stair</b>	MSgt. Arrie Mitchell



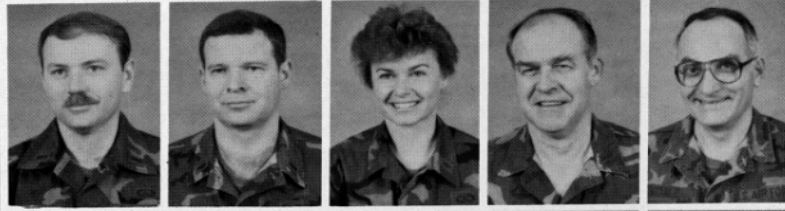
Lt. Col. Richard V. Stair  
Maj. Alan G. Meny  
Maj. John R. Murphy  
Capt. Michael B. Daetwyler

Capt. Thomas L. Rollins  
Capt. Jack R. Schneider  
1st. Lt. Harold I. Mansfield



# Four decades, eight locations, seven mission changes . . .

1st. Lt. Daniel L. Nation  
1st. Lt. Robert S. Zimmerman  
2nd. Lt. Jean A. Riddle  
CMSgt. Arvid N. Hoppe  
CMSgt. James A. Vitale



SMSgt. Johnnie M. Adams  
SMSgt. Jackie L. Sanders  
MSgt. George D. Baker  
MSgt. Gary R. Blickem  
MSgt. James E. Bonato



MSgt. Bonnie W. Clausen  
MSgt. Michael G. Herin  
MSgt. Warren A. Miller  
MSgt. Vern O. Montgomery  
MSgt. William F. Sharpley



MSgt. James L. Thompson  
MSgt. Lawrence C. Vail  
TSgt. Harley D. Sullivan  
TSgt. David G. Ackerson  
TSgt. Raymond G. Baggett



**Greeley radar tower: AN/FPS, circa 1965.**



TSgt. Debra L. Bair  
TSgt. Thurman M. Bradley  
TSgt. Fredrick E. Garrett  
TSgt. Teddy E. Grosskopf  
TSgt. James D. Hill  
TSgt. Marvin L. James  
TSgt. James R. Kretschmar

TSgt. Marcelo Meza, Jr.  
TSgt. Barbara K. Oxford  
TSgt. Jerry L. Rawley  
TSgt. Steven D. Rulla  
TSgt. Larry E. Sargent  
TSgt. Denise D. Senger  
TSgt. John J. Taylor

**Intruder identified:** Capt. George Fisher guides interceptors in 1967.



modification and radar-coverage surveys — it was decided to move the Army Guard unit to Fort Collins, allowing the 138th ACWS to move into the Greeley facility.

The move was begun in April 1963. Relocation efforts consisted of the disassembly of all equipment, moving, reassembly and installation, building modifications, construction of a new concrete-block building and landscaping the area. Work was completed the following August, when an open house was held during the month's unit training assembly. An estimated 2,500 people were present for the ceremonies, which included a formation, presentation of awards, the granting of honorary major commissions to 14 of Greeley's outstanding citizens, guided tours and a series of F-100 fly-bys.

The 138th has since become a "solid citizen organization" of the community, furnishing personnel for various commemorative and civic activities on many occasions. Dating from their 1950s assistance to authorities handling civilian aircraft disasters and assistance provided the forest service fighting fires,



TSgt. Thomas M. Thompson  
 SSgt. George Alaniz, Jr.  
 SSgt. James T. Caudill, Jr.  
 SSgt. Anthony V. Chin  
 SSgt. Richard D. Estreich  
 SSgt. Harlan W. Hanneman  
 SSgt. Lu A. Herin

SSgt. Richard D. Herman  
 SSgt. Michael D. Houser  
 SSgt. James D. Kilber  
 SSgt. John T. Melcher  
 SSgt. Robert L. Miller  
 SSgt. Jay P. O'Toole  
 SSgt. Kathy L. O'Toole

SSgt. Cloyd B. Rael  
 SSgt. Ann M. Rozum  
 SSgt. John P. Rulla  
 SSgt. Jesse L. Shelton  
 Sgt. Luis Cruz  
 Sgt. Isidro L. De La Rosa  
 Sgt. Robert D. Snyder

the 138th has served in its state role many times. They gave aid during Denver's 1965 flood, a 1974 flood in Kersey, Colo., and with their generator units have helped small communities restore power after natural disasters. The unit received a letter of commendation from the secretary of defense for their assistance during the blizzard of 1982.

Since its entry as an active participant in the nation's air defense mission, the 138th has been active in all phases of AC&W operations, competed favorably in all USAF and ANG unit proficiency evaluations, won two "We Point With Pride" awards, and furnished teams in support of the ANG/ADC entry to "William Tell" four times.

In August 1965, the unit was presented the ADC "A" Award by Maj. Gen. William B. Keese, ADC chief of staff — the first time that a non-flying ANG unit received this coveted award. In late 1965 the unit was nominated by 10th Air Force for the General Thomas A. White award for outstanding professional achievement. The Air Force Association presented the 138th ACWS with its "Citation of Honor" award for outstanding operational ability in March 1966.

Undertaking a strenuous upgrading program for weapons controllers and associated technicians in 1966, the unit qualified five officers and eight NCOs for the ADC skill rating of "expert." At that time it is believed the unit possessed more indi-

**Induction ceremonies:** 140th ABG and 138th AC&W activation at Denver University, May 1, 1951.

viduals with the expert rating than any comparable ADC organization. Brig. Gen. John E. Frizen, ADC director of communications and electronics, presented the Air Force Outstanding Unit Award (AFOUA) to the 138th at their 20th Anniversary celebration on March 31, 1967.

In August 1967, four squadron weapons controllers were presented with ADC's highest skill rating, "Master of Air Defense," by Gen. Arthur C. Agan, ADC commander.

In October 1968, the unit became known as the 138th Electronics Engineering Installation Agency (GEEIA). The unhandy title was later changed to 138th Electronics Installation (EI)

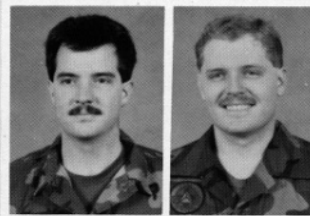
**Control Reporting Post:** Sgt. Brad May posting Greeley operations shelter plotting board, 1972.



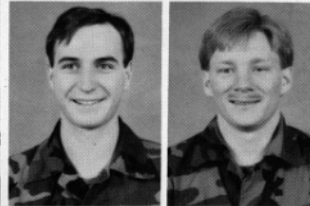




**"Brave Shield X":** Radar maintenance personnel at Peterson AFB in unit's first JCS exercise.



Sgt. Darryl J. Stringfellow  
Sgt. Philip R. Whitley



SrA. Alan D. Garber  
SrA. Robert K. Harrist

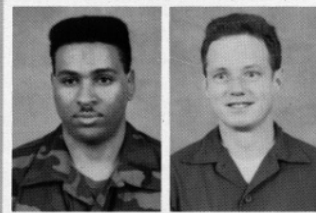


SrA. Lori K. McCullough  
SrA. Chester D. Norris



SrA. Kelan A. Pape  
A1C. Diane F. Crouse

A1C. Ohmar English  
A1C. Andrew W. Rodgers



Squadron. The unit's new mission was to install, make major repairs, and dismantle large electronics equipment for the Air Force Communications Service (AFCS).

In late 1971, the 138th's mission was restructured as a control and reporting center (CRC) under the tactical air control system (TACS), reporting once again to TAC as the 138th Tactical Control Squadron. Through exceptional efforts, the unit was able to retrieve the 138th numerical designation before it reached the archives. Once again the unit was back in the AC&W business, only with a mobility mission. The FPS-8 was converted to an MPS-11, the radar used until 1979.

In April 1976, the unit was redesigned as a forward air control post-heavy organization and redesignated as the 138th Tactical Control Flight. The unit received another AFOUA for outstanding performance from January 1977 to June 1978.

In early 1981, the 138th joined more than 21,000 active and reserve component troops in "Border Star '81," a U.S. Readiness Command exercise held in the desert near El Paso, Texas.

In June 1982, the 138th TCF successfully participated in the first ever five-phase operational readiness inspection, the first time any tactical control flight, or any COANG unit, had been tested in all five ORI phases. They received an overall satisfactory evaluation and several "Best in TAC" observations.

In January 1983, the unit deployed to Honduras for "Ahaus Tara" ("Big Pine I"). The unit received praise from both Gen. Charles A. Gabriel, USAF Chief of Staff and Maj. Gen. John B. Conaway, USAF Director of the ANG, for their humanitarian efforts in Honduras. In addition to admirably performing their tactical control duties, the 138th collected and distributed more than 3,000 pairs of shoes to Miskito Indians of Honduras

and Nicaraguan refugees as part of "Operation Silver Slipper." The operation was generously supported by the citizens of the Greeley-Fort Collins area. In recognition of their efforts, the president of Honduras presented his flag to the unit.

The 138th received their third AFOUA for the period from February 1981 to February 1983. Also in 1983, the unit received the National Guard Association's Award as the most outstanding communications-electronics unit. The trophy case in the main hall of the 138th TCS's headquarters in Greeley verifies the unit's distinguished accomplishments and pride in their heritage. For over four decades and through eight locations and seven mission changes, 138th personnel have served the needs of their state and nation with loyalty and dedication.

**Masters of Air Defense:** Maj. Gen. Moffitt honors Capts. Westfall, Fisher and McGraw and 1st. Lt. Campbell, Sept. 1967.





# 227th Air Traffic Control Flight

Commander: Lt. Col. Donald Simonson

The 227th Air Traffic Control Flight (ATCF) was activated in June 1987 as the replacement unit for the deactivated 139th Tactical Control Flight (TCF). The unit successfully completed a federal recognition inspection on June 15, 1987 and became the newest unit the COANG.

The mission of the 227th is to provide communications, electronic equipment and air traffic control/landing systems in support of worldwide contingencies, typically at "bare base" operations.

The 227th is authorized 77 personnel and was activated with 47 personnel assigned. The unit's authorized equipment includes a mobile tower (TSW-7); approach radar (MPN-14); a navigational aid (TRN-26); HF, VHF, UHF radios; and support equipment such as power generators and vehicles. The 227th completed its first deployment in July 1988 to Piñon Canyon, Colo. As in the past the deployment was highly successful.

Few units accomplished such significant achievements in so little time as did the 227th's predecessors, the 154th Tactical Control Flight and the 139th TCF. From its awkward beginnings in the mid-1970s to its proud final days in 1987, the unit's history is a record of dedicated personnel, continuous progress and commendable achievements at home and in the field.

Long anticipating a major reorganization, the 154th TCG began plans in the mid-1970s for the creation of a new radar unit. By the spring of 1976, plans were well under way to locate the new 154th TCF, a forward air control post (FACP), on Peterson Field in Colorado Springs and to draw personnel from the 154th Tactical Air Control Center (TACC), which was deactivated, and the 138th Tactical Control Flight (TCF). In April 1976 the organization completed its first unit training assembly and received a successful federal recognition inspection.

The early years were not without some measure of inconvenience and growing pains. Their first home, Building 1602 on Peterson Field, was quickly condemned as unfit after part of the roof caved in under heavy rain. In May 1976, the unit received the AN/TSQ 61 van, a mobile van used in conjunction with the radar van to increase the unit's number of control scopes by two. Other essential equipment trickled in one piece at a time for well over a year. The unit saw four commanding officers before a federal airspace letter of agreement was finalized in 1978.

Despite the limitations, the 154th TCF began mobile-radar-control training with August 1976's "Stinger" exercise. Using mostly borrowed equipment and mission-qualified personnel

from other units, the flight successfully completed its first deployment under field conditions. Only three months later, the flight deployed to Fort Carson for convoy training, life-support instruction and valuable lessons in winter-survival techniques. From January to February 1977, several individuals deployed to Holloman AFB, N.M.; the unit thus successfully completed three deployments in its first year in the tactical air control system (TACS). In December 1977, **Maj. Roy C. Chase** assumed command of the flight, shortly after the unit received a "satisfactory" management effectiveness inspection.

In July 1978, the unit deployed with a micro-mini package to Salina, Kan., in support of a "Hot Wheels" exercise. The flight's first major exercise — JCS exercise "Brave Shield" — occurred in August 1978 at a bare-base deployment location near Pueblo, Colo. A second JCS exercise, "Bold Eagle '80," took place in late 1979 at Eglin AFB, Fla. — the flight's first deployment by air. The flight received an ORI "satisfactory" rating in December 1979.

The AN/TPS 43E, a lightweight, mobile radar and antenna system that can be moved by a crew of five in about two-and-one-half hours, was received in January 1980. The system has two built-in, ultra-high frequency radios (ARC-164) for ground-to-air communication and high-frequency radio (618T) for long-range ground-to-ground, or ground-to-air communication. Identification-friend-or-foe (IFF) and a selective-identification-feature (SIF) is built into the system to help identify aircraft during war and peace time operations.

The mission of a TACS forward air control post is to provide a mobile-radar, manual-control facility which could be deployed into forward areas in the initial move of an assault operation. At the same time, unit personnel were prepared to defend themselves and their equipment in order to sustain operations as directed.

**Maj. Joseph N. Ortiz** assumed command in April 1980, and led the flight on its first international JCS exercise, "Black Hawk IV," in February 1981. Approximately 60 members of the 154th TCF were mobilized for the two-week exercise in Panama. As a result of their excellent exercise record, the flight was selected to deploy to McConnell AFB, Kan., in January 1982 in support of the 84th TFW and the Nellis AFB "Aggressors" in a Red Flag exercise.

Marking a year of transition for the flight, **Capt. Gary Fuller** was sworn in as commander in April 1982 and the unit designator changed on July 1 to the 139th TCF. In December, the unit's

(continued on page 306)



Lt. Col. Donald R. Simonson  
 CMSgt. Milton E. Lilja  
 SMSgt. Jerry L. Flick  
 SMSgt. Lawrence C. Smith

MSgt. Linda K. Ashby  
 MSgt. C. Russell Cramer  
 MSgt. Ronald L. Cramer



# New unit, long history . . .

*Preceding units: 139th Tactical Control Flight;  
154th Tactical Control Flight*



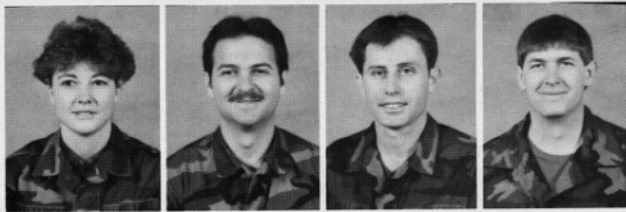
MSgt. Christopher R. DeFord  
MSgt. Ronald D. Duffy  
MSgt. Verchelle Fenner  
MSgt. Larry E. Lint  
MSgt. Michael L. Norvell  
MSgt. Lauren R. Taylor  
TSgt. Edwin N. Bomgardner

TSgt. Eric R. Cobb  
TSgt. Jeffrey D. Hafler  
TSgt. Roger B. Howe  
TSgt. Clarence E. Hulst  
TSgt. Kevin A. Lash  
TSgt. Bernard W. Morosco  
TSgt. John R. Talbott

SSgt. Suzanne L. Andrews  
SSgt. Earl M. Bastian  
SSgt. Patrick A. Baur  
SSgt. Broderick C. Bohls  
SSgt. Harley L. Campbell  
SSgt. Edward O. Crouch  
SSgt. Alan H. Deffenbaugh

SSgt. Gerald C. Delie  
SSgt. Mark A. Hoepfner  
SSgt. John L. Kendall  
SSgt. Daniel J. Lynch  
SSgt. David A. Nelson  
SSgt. Christopher S. Nusbaum  
SSgt. James B. Petersen

SSgt. Karen S. Reynolds  
SSgt. Jay K. Richie  
SSgt. Edward J. Waters, Jr.  
SSgt. William E. Younger  
Sgt. Roy D. Buckner  
Sgt. Albert J. Doughty  
Sgt. Ronald T. Hetterscheidt



Sgt. Susan M. Patterson  
Sgt. Mark L. Weaver  
SrA. David G. Crinklaw  
SrA. Algot A. Johnson

**New unit, rich history:** June 15, 1987, activation ceremony: Col. Ellis and unit commander Lt. Col. Don Simonson (left); initial cadre, 227th ATCF (below).





SrA. William R. Moeller  
 SrA. Blair L. Simpson  
 A1C. Rose M. Buscato  
 A1C. Jeffrey Drumm  
 A1C. Thomas E. Liepins  
 A1C. Stephen M. Martin  
 A1C. Kelly A. Turner

call sign was changed to "Andromeda," symbolic of the 139th's "boundless quest for excellence." This degree of excellence was acknowledged in December 1982 during a HQ TAC management effectiveness inspection and again in March 1983 by the 154TCG standardization/evaluation team inspection.

In January 1983, members of the 139th augmented the 138th TCF in an overseas deployment to Honduras in support of "Ahaus Tara" ("Big Pine I"), a two-week exercise conducted under the authority of USAF Southern Command, headquartered at Howard AFB, Panama. This exercise gave the Honduran military their first opportunity to exercise all branches of service in one combined exercise and paved the way for a series of exercises which continues today.

Under the command of **Maj. Donald R. Simonson**, who was appointed in May 1983, the unit deployed to Punkin Center, Colo., in support of "Sentry Aspen Flag III" in June 1983 and then in July to Bald Mountain, Idaho, in support of "Owyhee Roundup."

Relocation of the unit from Colorado Springs to Buckley ANGB officially began on March 1, 1984, and was completed two weeks later. Also in March, **Maj. Robert C. Stack** assumed military command of the unit with Maj. Simonson continuing as detachment commander. In August 1984, the 139th TCF deployed to Jacks Valley at the Air Force Academy in Colorado Springs for survival training. Lt. Col. Simonson resumed command of the 139th in the same month, guiding the unit through a long series of exercises in its final three years of service. In September, the unit supported a "Gallant Eagle" exercise in Strawpeak, Calif., as well as the 134th TCF's training mission at McConnell AFB, Kan.

During the NGB's public telecommunications network augmentation feasibility demonstration in October 1984, the 139th — operating in two-and-one-half feet of snow — was the only unit in the test with no failures.

In early 1985, the unit deployed as the primary adversary radar force to Gila Bend, Ariz., as part of "Quick Force '85-2." Personnel were under attack and practiced chemical/biological defense; site defense and security were exercised

as well in the successful exercise. Flight controllers received similar high praise at "Sentry Star 85-2," Mountain Home AFB, Idaho, in April.

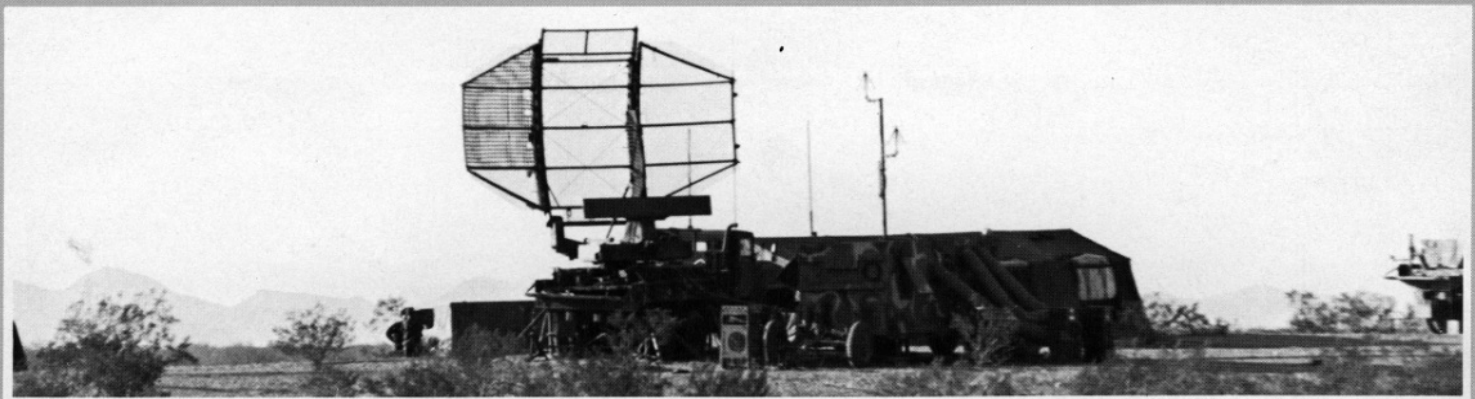
In July 1985, the 139th TCF convoyed to Bald Mountain, Idaho for "Owyhee Roundup" ("Seesaw/Sentry Eagle '85"). The unit supported the exercise's *Red* pilots, who extolled the value of the 139th's GCI in getting them to the right place at the right time and into the right engagements. According to a TACS after action report, "Because of effective GCI tracking, sorting and control, the *Red* forces were able to evade engagement by *Blue* fighter cover while successfully attacking almost every *Blue* striker." As a result of their outstanding performance at Owyhee Roundup, the 139th was invited by the TAC IG to return to Idaho (Mountain Home AFB) in September to participate in "Coronet White '85-18."

After a simulated training deployment to Panama (actually conducted at Fort Morgan, Colo.), the flight was joined by personnel from the 154th TCG, 138th TCF and other units in late 1986 in Honduras for the JCS operation "Poker Buff."

The first ANG unit to deploy for 90 days in support of Poker Buff, the 139th helped set high standards for future ANG participation in contingency operations in the area. Welcomed home with yellow roses and a family buffet in November (and an awards ceremony two months later), the unit was thankful to have completed the successful mission with only positive incidents and results.

Col. Addison C. Rawlins, deputy commander for operations, HQ, 24th Composite Wing (TAC) commented on the operation: "While deployed in support of JCS operation "Poker Buff," the 139th TCF's performance was outstanding; they did much to improve the exercise and provide continuity to "Poker Buff II" transition. They also unselfishly donated their time and money to purchase and distribute school supplies to several local schools. In addition, they invested many personal hours to work self-help projects that greatly enhanced the quality of life at assigned Air Force facilities. The Air Guard can be proud of their accomplishments in this real-world environment."

Adjutant General, Maj. Gen. France, echoed the observation: "Their terrifically high morale and pride was so evident



Gila Bend, Ariz.: 139th Tactical Control Flight during exercise "Quick Force 85-2."



and infectious that I caught it. I can tell you that up on the Hill I was proud to be an American and proud to be a Colorado National Guardsman."

In their final exercise, the 139th TCF deployed for 60 days in early 1987 to Tonopah, Nev., to participate in a "Green Flag '87-3" test to prove the value of radar netting. On June 15, 1987, the 139th Tactical Control Flight was officially deactivated after 11 years, three months and 10 days dedicated service to state and nation. Deactivation was an outgrowth of the monumental "Year of the TACS" study which realigned TACS units across the country to maximize training opportunities. The mission of the 139th was transferred to the 116th TCF at Camp Rilea, Ore. For Lt. Col. Simonson and a majority of the men and women under his command, life began anew within the 227th Air Traffic Control Flight (ATCF), Air Force Communications Command. There are three original members of the unit

who are currently with the 227th ATCF — CMSgt. Milton E. Lilja, MSgt. Christopher DeFord and MSgt. Ronald D. Duffy.

In the short 11-year history of the 139th TCF (and the 154th TCF) the unit accomplished far more than many units do in many more years. On all exercises and deployments the unit's radar was maintained and operational when needed; maintenance and operations personnel always performed in an exemplary manner, showing teamwork and esprit de corps to "get the job done." The unit has been involved in many community activities such as open houses, family days, youth activities, health fairs and food drives for the aged and needy.

The history of the 139th will stand proudly forever, a monument to the men and women whose individual and collective dedication guaranteed that excellence would be achieved. The future of the 227th will continue with pride and dedication as the unit builds its own history.

**What it's all about:** 139th TCF on Bald Mountain, Idaho, in support of "Owyhee Roundup '85." An Idaho ANG RF-4 *Phantom*, like the one at top of photo, took this aerial shot.



# Colorado Air National Guard 1988 Roster

Abel, Bruce L.  
 Abeyta, Eugene R.  
 Abounader, Deborah  
 Abrams, Paul T.  
 Absetz, John C.  
 Ackerson, David G.  
 Adams, John D.  
 Adams, Walter G.  
 Aguinaga, Jose T.  
 Ahern, David P. Jr.  
 Alaniz, George Jr.  
 Alba, Theresa L.  
 Albanese, Susan M.  
 Aldrich, Larry A.  
 Aldridge, Keven M.  
 Alexander, Dana L.  
 Alexander, Joycelyn  
 Alexander, Pete K.  
 Alford, James B.  
 Allen, Benjamin F.  
 Allen, Clinton D.  
 Allen, Deborah A.  
 Allen, Douglas F.  
 Allnatt, Thomas C.  
 Alvarez, Theresa M.  
 Andersen, Tony L.  
 Anderson, Alfert W.  
 Anderson, Aryn  
 Anderson, Dwight  
 Anderson, James O.J.  
 Anderson, Mark C.  
 Anderson, Michael E.  
 Anderson, Paul G.  
 Anderson, Peggy A.  
 Andrew, Mary A.  
 Andrews, Suzanne L.  
 Ankrom, Connie S.  
 Annibal, Robert R.  
 Appleton, Curtis D.  
 Apps, Robert L.  
 Aragon, Andrew A.  
 Aragon, Timothy  
 Archer, Bernard L.  
 Archie, Christopher  
 Archuleta, Darlene  
 Argiz, Armando N.  
 Armentrout, Gary R.  
 Armstrong, Brain E.  
 Armstrong, Joyce A.  
 Arnold, Bryan D.  
 Arnold, Edward  
 Arvanetaki, Bertie  
 Ashby, Joseph R.  
 Ashby, Linda K.  
 Asher, Larry T.  
 Ashton, Mary J.  
 Ashura, Patrick J.  
 Ashurst, Tammy L.  
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 Atkinson, Kenneth A.  
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 Austin, Steven H.  
  
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 Baca, Paul A.  
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 Baggett, Raymond G.  
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 Bailey, Jan J.  
 Bailey, John L.  
 Bailey, Robert L.  
 Bair, Debra L.  
 Baker, Elizabeth A.  
 Baker, George D.  
 Baker, Linda D.  
 Baker, Scott A.  
 Baldwin, Thomas E.  
 Bales, Joel B.  
 Ballantyne, Kieth O.  
  
 Barajas, Freelin A.  
 Barker, Robert J.  
 Barlow, Willie Jr.  
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 Barnes, Cynthia A.  
 Barnes, Jaymes W.  
 Barnes, Mark G.  
 Bash, Donald I.  
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 Batchelder, Sharyl  
 Bateman, Simeon D.I.  
 Bateman, Trent R.  
 Bauchat, Michael D.  
 Bauer, Daniel T.  
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 Baum, Charles D.  
 Baur, Patrick A.  
 Beal, David L.  
 Bear, Leland B.  
 Beard, Jerry V.  
 Beckage, Cynthia A.  
 Beckey, Kevin W.  
 Behrens, Deborah L.  
 Behrens, Lillard DE  
 Bejarano, Johnnie R.  
 Bell, David C.  
 Bell, Jack D.  
 Bell, John D.  
 Bell, Kevin R.  
 Bell, Ronald V.  
 Bellapianta, Marc  
 Benavidez, Orbel L.  
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 Bennett, Gary H.  
 Bensing, Jerome J.  
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 Berry, Kathy L.  
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 Bettger, James L.  
 Betts, Charles C. II  
 Betts, Charles C. Jr.  
 Betts, Katherine  
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 Black, Roger A.  
 Blake, Brian R.  
 Bleau, Greta L.  
 Blickem, Gary R.  
 Blumberg, Theresa Z.  
 Bohls, Broderick C.  
 Bohn, Gary P.  
 Bollig, Duane W.  
 Boltz, Bradley A.  
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 Bonato, James E.  
 Book, Thomas D.  
 Boots, Mark L.  
 Bordoni, John R.  
 Borer, Terry I.  
 Borges, David S.  
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 Bottle, Thomas F.  
 Bowen, Mark R.  
 Bowens, Artemis W.  
 Bowling, Charles J.  
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 Bradshaw, Mark A.  
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 Bright, Anita H.  
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 Brocato, Humberto J.  
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 Brown, Carl S. Jr.  
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 Brown, Douglas B.  
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 Buchholz, Renee L.  
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 Burns, Terry S.  
 Burton, Samuel L.  
 Burtt, Stephan V.  
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Flick, Jerry L.  
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Foote, Timothy B.  
Foss, Robin R.  
Foster, Kanuangnit  
Foster, Steven  
Fountain, Henry A.  
Fouts, Danny L.  
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Frahm, Petra A.  
France, John L.  
Frank, Halbert L.  
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Friedman, Gregg L.  
Frisch, Stephen C.  
Fuentes, James L.  
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Fuqua, Nicholas T.

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Gamma, Susan  
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Garcia, Mark A.  
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Glaze, Gorman M.  
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Graves, Robert W.  
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Greer, Bradley D.  
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Griggs, Jose  
Grillier, Clifton J.  
Grimm, Robert A.  
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Haynie, Richard A.  
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Headley, Alan W.  
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Hedrick, Steven J.  
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Heinz, Dannie W. Jr.  
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Hendricks, Gwen E.  
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Hernandez, Ruben F.  
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Hoa, Ernest Jr.  
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Homra, Jack E.  
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Hooten, Gwendolyn  
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Jacobsen, Mark A.  
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 Shea, Beverly D.  
 Sheehan, Lawrence F.  
 Sheldon, John T.  
 Shelton, Jesse L.  
 Sherman, Golden M.  
 Shetter, Glenna M.  
 Shetter, Thomas R.  
 Shifflet, Casey L.  
 Shinault, Robin A.  
 Shipley, William M.  
 Shockley, Karen L.  
 Short, Sheila J.  
 Shreeve, Eddie W.  
 Shumaker, Michael W.  
 Simmonds, Michael T.  
 Simonson, Donald R.  
 Simpson, Blair L.  
 Simpson, Dennis T.  
 Simpson, Robert E.  
 Singer, John R.  
 Sisneros, Robert G.  
 Sittig, Lawrence A.  
 Sivertson, Noel A.  
 Skelly, David A.  
 Skrbina, James A.  
 Slack, David A.  
 Slack, Duane  
 Slater, John A.  
 Smethills, Harold R.  
 Smith, Anthony  
 Smith, David W.  
 Smith, Francis K.  
 Smith, Gary E.  
 Smith, Glennis  
 Smith, Ira J. Jr.  
 Smith, Jane D.  
 Smith, Jerry A.  
 Smith, Lawrence C.  
 Smith, Ralph J.  
 Smith, Shelby L.  
 Smith, Shirley A.

Smith, Susan  
 Smith, Theodore L.  
 Smith, Thomas C.  
 Smith, Todd A.  
 Smokowski, Kevin E.  
 Sneddon, Malcolm R.  
 Snyder, Robert D.  
 Snyder, Steven N.  
 Songer, James L.  
 Sorheim, Arlo D.  
 Sorrell, Ronald D.  
 Spahr, Larry D.  
 Spahr, Steven D.  
 Spero, Gerald  
 Sportsman, Daniel R.  
 Sprenkle, David A.  
 Spurgin, Leslie B.  
 Stack, Robert C.  
 Stair, Richard V.  
 Stapleton, Edward J.  
 Starr, Christopher  
 Steele, John D.  
 Steenrod, Steven A.  
 Steffey, Benjamin M.  
 Stein, Lorilee R.  
 Steinman, Patsy R.  
 Steinman, Scott E.  
 Stellmach, Lu Ann B.  
 Stephens, Virginia  
 Stephenson, Donald  
 Sterns, Randolph W.  
 Stewart, Ralph E.  
 St. George, John A.  
 Stiveson, Thomas E.  
 Stoehr, Harold F.  
 Stone, Paul S.  
 Stover, Jeffrey D.  
 Strait, William C.J.  
 Strein, Glen A.  
 Strickland, Alexander  
 Stringfellow, Darry  
 Stubson, Mark A.  
 Sturtwood, Scott A.  
 Sullivan, Harley D.  
 Surprenant, Thomas  
 Sutherland, Clifton  
 Svendsen, James E.  
 Swagler, David M.  
 Swanson, Henry R.  
 Sweet, Willard J.  
 Swisher, Robert H.  
 Syko, David A.

Talbott, John R.  
 Tally, Steven M.  
 Tanguay, George H.  
 Taswell, Michael R.  
 Taylor, Cheryl A.  
 Taylor, John J.  
 Taylor, Lauren R.  
 Taylor, Michael R.  
 Taylor, Wayne K.  
 Teasdale, Douglas J.  
 Tengler, Robert J.  
 Terreault, Don A.  
 Thalmann, Tammy R.  
 Thiel, Melvin G.  
 Thistlehawk, Tamsen  
 Thomas, Danny S.  
 Thomas, Joseph M.  
 Thomas, Sandra R.  
 Thomason, Eric S.  
 Thompson, James L.J.  
 Thompson, Janice L.  
 Thompson, Richard E.  
 Thompson, Terry G.  
 Thompson, Thomas M.  
 Thornburg, David P.  
 Tiburzio, Janis P.  
 Tienza, Ronnie K.  
 Tierney, Kevin S.  
 Timmons, Durward E.  
 Tobias, Pedro  
 Toguchi, William T.

Tollett, Steven T.  
 Towns, Timothy E.  
 Townsend, Robert H.  
 Trapp, Richard R.  
 Trauernicht, Clifford  
 Trent, Charles R.  
 Triolo, Peter M.  
 Trumble, May M.  
 Tucker, Richard G.  
 Turnbull, Billy E.  
 Turner, Kelly A.  
 Turner, Palmer D.  
 Turner, Paul E.  
 Tyrrell, Scott T.

Ulrich, Gurney A.  
 Unwin, John J. Jr.

Vail, Lawrence C.  
 Valdez, David R.  
 Valdez, Orlando  
 Valdez, Rudolph E.  
 Vancleve, Diana L.  
 Vanderkinter, Alan  
 Vanengen, Erik S.  
 Vanhorn, Elizabeth  
 Vanspeybroeck, Kurt  
 Vanick, Robert M.  
 Vantine, Theresa L.  
 Varilly, Kathleen L.  
 Varnado, Joseph J.  
 Vasquez, Christopher  
 Vaughn, Franklin D.  
 Velasquez, John G.  
 Vickery, Kimberly A.  
 Vigil, Christopher  
 Villa, Richard A.  
 Villano, Salvatore  
 Vitale, James A.  
 Voelsing, Edward F.  
 Vonglahn, Laurinda

Wade, Fred E.  
 Wagner, Chris R.  
 Wagner, Clifford W.  
 Walden, Melvin J.  
 Wales, Harry M.  
 Walker, Gregory A.  
 Walker, John P.  
 Walker, Terry M.  
 Walker, Thomas G.  
 Walther, Thomas J.  
 Wampler, Timothy N.  
 Wangerin, Eugene D.  
 Ward, Kimberley N.  
 Warfield, Linda K.  
 Warner, Lawrence W.  
 Warner, Robert G.  
 Washington, Percy J.  
 Waterman, John W.  
 Waterman, Linda A.  
 Waters, Edward J. Jr.  
 Watkins, Leslie D.  
 Watt, Verdeda R.  
 Weaver, Mark L.  
 Webb, Kelly R.  
 Weber, Frederick W.  
 Weickum, James A.  
 Weierman, Wayne S.  
 Weir, Lawrence S.  
 Welker, Catherine A.  
 Weston, Keith L.  
 Whealon, Kenneth D.  
 Whitaker, James M.  
 White, Donald G.  
 White, Donald R.  
 White, Yolanda  
 Whintont, William  
 Whitley, Charles G., Jr.  
 Whitley, Philip R.  
 Whitlock, Laura L.  
 Whitney, Mason C.  
 Wicklund, John A.

Wiese, Deann M.  
 Wiewel, Larry B.  
 Wilcox, Brian K.  
 Wilcox, Edwin F. Jr.  
 Wilcox, Kenneth D.  
 Wilcox, Paul R.  
 Wiles, Ronald G.  
 Wilhoit, Deborah L.  
 Wilhoit, James R.  
 Wilkins, Anthony K.  
 Willener, Michael  
 Willette, Donald C.  
 Williams, James E.  
 Williams, Jeffrey W.  
 Williams, Jerry L.  
 Williams, Martin L.  
 Williams, Nora L.  
 Williams, Roderick  
 Willibey, Diana S.K.  
 Willis, Sharon H.  
 Wills, William A. II  
 Wilson, Lawrence J.  
 Wire, Robert  
 Witherspoon, Alonzo  
 Wolak, Aron S.  
 Wolf, Robert E.  
 Wolfkiel, David G.  
 Womble, David L.  
 Wood, Arlyn E. II  
 Wood, Richard D.  
 Woody, David K.  
 Woodruff, Kenneth R.  
 Woodward, Kathleen  
 Woodward, Robert W.  
 Worthington, Donald  
 Worthington, Pamela  
 Wright, Kelly R.  
 Wright, Ronald C.  
 Wronkovich, Thomas  
 Wunderlin, Donald E.

Yanni, Theresa M.  
 Yara, Dominic D.  
 Yates, Jacqueline J.  
 Young, David L.  
 Young, John D.  
 Young, Leslie L.  
 Younger, William E.

Zart, Charles J.  
 Zemyuch, John M.  
 Zimmerman, Robert S.  
 Zook, Kristy L.  
 Zorens, Ray E.



**Future COAnger:** Christopher Scott Whitley on the Buckley ANGB flightline, 1989.



**Potpourri:** Clockwise from upper left . . . Brig. Gen. Moffitt on his farm, 1950s; Buckley target practice, 1960s; Buckley prairie dog crossing; Capt. Jim Evans directing deployment departure, 1980s; SMSgt. Bill Haggerty's family upon return from Vietnam, 1969. Facing page . . . the names of COANG casualties Clyde Seiler and Perry Jefferson appear on another section of the Vietnam Veterans Memorial.



# Special Features



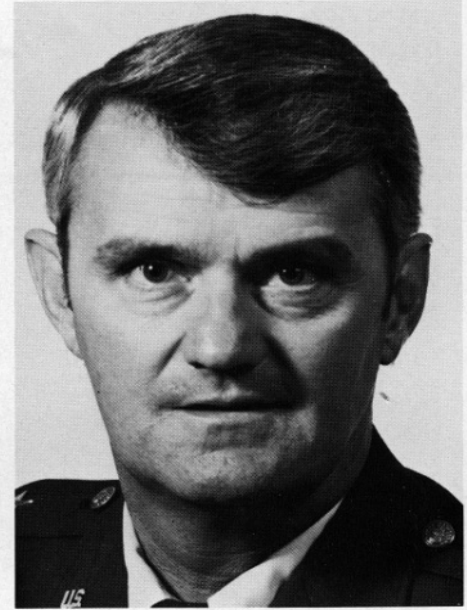
Hall of Stars (314); "General Joe" (318); Buckley Air National Guard Base (320); Summer Camp (324); Humor in-and out-of uniform (326); Sports shorts (330); A family affair (331); COANG Glossary (334); COANG Art (337, 340, 341); Other Side of the Mountain Gang (338); Editorial Comments (342); COANG Friends (343); The COANG Experience (344); Recruiting message (346); COANG images (348); We Pause to Remember (350); and Looking Back (352).

# Hall of Stars

## COANG General Officers

### Adjutants General of Colorado (From the 120th Observation Squadron's date of muster . . . June 27, 1923)

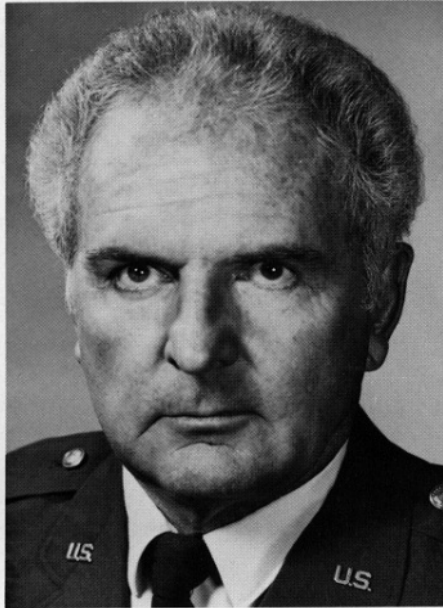
Colonel Paul P. Newlon (Army).....	1923-1931
Brigadier General W.C. Danks (Army).....	1931-1934
Brigadier General Neil W. Kimball (Army).....	1934-1937
Brigadier General Alphonse P. Ardourel (Army).....	1937-1939
Brigadier General Harold H. Richardson (Army).....	1939-1943
Brigadier General Frazier Arnold (Army).....	1943-1946
Major General Irving O. Schaefer (Army).....	1946-1959
Major General Robert D. Charlton (Army).....	1959-11080
<b>Major General Joe C. Moffitt (Air).....</b>	<b>1960-1974</b>
Major General William D. Weller (Army).....	1974-1979
<b>Major General John L. France (Air).....</b>	<b>1979-pres.</b>



Maj. Gen. John France



Brig. Gen. Charles Bowling



Brig. Gen. Winett Coomer



Brig. Gen. Donald David

### Brigadier General Charles J. Bowling

General Bowling was commissioned a second lieutenant on March 15, 1968, upon completion of the Air Force ROTC program at the University of Tennessee. His first assignment was to McGuire AFB, N.J., as an equipment management officer. In November 1970 he was reassigned to Kadena Air Base, Okinawa, where he served until his release from active duty in April 1972. Bowling joined the Colorado Air National Guard in September 1972 and was assigned to the 140th Supply Squadron. In November 1975 he became the Buckley ANGB civil engineer and 140th Civil Engineering Flight commander. He became commander of the 240th Civil Engineering Flight in May 1982 and assumed his present position in July 1987 as the principal adviser (air) to the adjutant general for all matters relating to the organization, command, control and supervision of all COANG

units. He was promoted to the rank of brigadier general in June, 1988.

### Brigadier General Winett A. Coomer

Having enlisted in the Reserve Corps on May 14, 1942, General Coomer began active duty service on Feb. 19, 1943. He received his pilot wings and was commissioned a second lieutenant in March 1944. After separating from active duty in December 1945, Coomer was assigned to the Army Air Corps Reserve. He joined the Colorado Air National Guard in June 1947. Mobilized for active duty in April 1951, he served in Korea and completed 100 combat missions. Released from active duty in August 1952, he subsequently joined the Colorado Air National Guard's jet precision demonstration team, the *Minute Men*, flying solo in the F-86 *Sabre Jet*. Called to active duty





Brig. Gen. George Franzen



Maj. Gen. Stanford Gregory



Brig. Gen. James Hall

again in January 1968, Coomer flew 20 missions in Vietnam. He was released from active duty for the third time in February 1969. Appointed chief of staff of the Colorado Air National Guard on May 8, 1972, he was promoted to brigadier general on April 6, 1973. General Coomer retired in April 1978 after 36 years of uninterrupted service.

### Brigadier General Donald J. David

General David enlisted in the U.S. Army in May 1946, serving a year in Korea before being discharged from active duty in October 1947. He entered the Nebraska Army National Guard in November 1949, serving as a tank commander. In January 1951, he joined the Colorado Air National Guard and was mobilized with the 140th Tactical Hospital a month later, serving as hospital sergeant major at Clovis AFB, N.M. He was released from active duty in September 1952. When called to active duty with the 120th Tactical Fighter Squadron (October 1961), David once again served as sergeant major. He was released from active duty in August 1962 and commissioned a captain in April 1963. Positions held include: personnel officer, director of personnel, deputy base commander and executive support staff officer. General David was appointed assistant adjutant general (air) in July 1983 for Headquarters, Colorado Air National Guard, and promoted to brigadier general on Nov. 18, 1983. He retired in January 1988.

### Major General John L. France

General France enlisted in the U.S. Air Force in November 1952, serving in California, Texas, South Korea and Japan. He attended aviation cadet training, receiving his pilot wings and commission as second lieutenant upon graduation in March

1955. After separating from the Air Force in March 1958, he joined the Colorado Air National Guard the following October. The general flew as a member of the Colorado Air National Guard jet precision demonstration team, the *Minute Men*, in the late 1950s. Mobilized for the Berlin Crisis in October 1961, he was released from active duty in September 1962. Mobilized again in January 1968, France flew 239 combat missions in Vietnam with the 120th Tactical Fighter Squadron and was released from active duty in May 1969. Selected as the 140th Tactical Fighter Wing commander in July 1974, France was promoted to brigadier general in February 1976. He was appointed to his current position as the adjutant general of the state of Colorado in August 1979 and was promoted to major general on June 18, 1982. Interviews with General France appear in the 1960s and 1970s chapters of this book.

### Brigadier General George A. Franzen, Jr.

General Franzen was commissioned a second lieutenant from Ohio State University's ROTC program. He entered active duty in July 1961, completing pilot training in August 1962. His overseas assignments included duty in England, Italy and the Republic of Vietnam. After completing 237 combat missions in Vietnam, he was separated from active duty on April 3, 1969. Joining the Iowa ANG in August 1970, he served until July 1972 when he transferred to the Michigan ANG. In February 1972, Franzen joined the Colorado ANG and was assigned as chief of standardization/evaluation, later serving as squadron operations officer and deputy commander for operations. He was appointed to his current position as commander of the 140th Tactical Fighter Wing on Dec. 8, 1981, and promoted to brigadier general on June 10, 1983. An interview with General Franzen appears in the 1980s chapter of this book.

### Major General Stanford W. Gregory

Having enlisted in the 120th Observation Squadron, Colorado National Guard, in May 1924, General Gregory was commissioned a second lieutenant on May 7, 1934, and rated as an observer. He earned his pilot rating in August 1940. Mobilized with the 120th Observation Squadron in January 1941, he

There is no type of human endeavor where it is so important that the leader understands all phases of his job as that of the profession of arms.

*Maj. Gen. James C. Fry*



Brig. Gen. Monroe Mathias



Brig. Gen. Joe Meis



Maj. Gen. Joe Moffitt

served in the European Theater of Operations, commanding several Army Air Corps bomb groups. In the final months of his World War II service, he became a member of the Air Staff Committee on National Guard policy which ultimately organized the Air National Guard. Separating from the Army Air Corps in August 1946 as a colonel, he assumed command of the 59th Fighter Wing and was promoted to brigadier general the same month. He was assigned as chief of staff, Colorado Air National Guard, in January 1950, and promoted to major general in August 1956. He retired in December 1967 after 43 years of service with the U.S. Air Force and Colorado Air National Guard. General Gregory died in October 1988. An interview with General Gregory appears in the 1940s chapter of this book.

### (Brevet) Brigadier General James C. Hall

General Hall enlisted in the Army Air Corps in November 1943. He flew a combat tour in the Pacific as a B-29 crewman and was released from active duty in April 1947 as a staff sergeant. Hall received a direct commission in the Air Force Reserve in September 1948. His Reserve service included active duty tours at Edwards AFB as commander of the Survival School, at the U.S. Air Force Academy to establish the Parachute Training Program and in Vietnam with an inspector general team. Hall joined the COANG in September 1969 and was appointed director of information and protocol officer for the 140th TFW in June 1970 serving in that capacity during politically sensitive deployments to Panama, Holland and Turkey. His brevet promotion to brigadier general in April 1981 granted him state recognition, along with the privileges and honors of the rank. He remained with the federally recognized rank of colonel upon his retirement the same month.

### Brigadier General Monroe G. Mathias

General Mathias enlisted in the Colorado Air National Guard in February 1952. He completed pilot training and was commissioned as a second lieutenant in August 1953. Mobilized with the 120th Tactical Fighter Squadron in October 1962, he was

released from active duty in September 1963. Mathias was appointed wing operations staff officer in February 1966 and was mobilized in January 1968 for the Pueblo crisis, serving as a training squadron commander and wing training officer at Cannon AFB, N.M. The general was released from active duty in February 1969, and appointed director of operations for the 140th Tactical Fighter Wing in July 1974. He was appointed chief of staff of the Colorado Air National Guard in February 1978 and a year later was promoted to brigadier general. General Mathias retired in February 1984.

### Brigadier General Joe F. Meis

General Meis enlisted in the Colorado National Guard in September 1940 and was mobilized the same month. He was tendered a direct commission while serving with the 45th Infantry Division in the Sicilian, Naples-Foggia, Rome-Arno, Southern France, Rhineland and Central European campaigns. Discharged as a first lieutenant, Meis transferred to the Colorado Air National Guard in February 1946. Called to active duty in April 1951, he served in the Pacific Theater of Operations until March 1953 when he was released as a lieutenant colonel. From March 1954 through August 1966 he served at the National Guard Bureau, Headquarters USAF, and at the Department of Defense. Appointed assistant adjutant general (air) in August 1966, Meis was promoted to brigadier general on Oct. 26, 1966. After his military retirement in December 1967, General Meis was detailed for duty to the office of the Secretary of the Air Force in a civilian capacity as deputy for facilities, maintenance and operations. In 1975 he served as principle deputy assistant for manpower, installations and Reserve forces under the Secretary of the Air Force.

Never tell people how to do things. Tell them what to do and they will surprise you with their ingenuity.

*Gen. George S. Patton Jr.  
War As I Knew It*





Brig. Gen. William Neuens



Brig. Gen. Harry Serra



Brig. Gen. Walter Williams

### Major General Joe C. Moffitt

Having enlisted in the 120th Observation Squadron, Colorado National Guard, in May 1932, General Moffitt was commissioned a second lieutenant in January 1941. Called to active duty with the squadron in January 1941 as a pilot, he served a tour in the China-Burma-India Theater of Operations. Discharged in August 1946 as a lieutenant colonel, Moffitt assumed command of the 86th Fighter Wing in February 1948. Promoted to brigadier general in March 1950, he was mobilized for active duty in February 1951, commanding the 140th Fighter-Bomber Wing at Clovis AFB, N.M. On Jan. 1, 1953, he was released from active duty. After serving more than 12 years as wing commander, Moffitt was promoted to the rank of major general on May 9, 1960, and appointed as the adjutant general of the state of Colorado, serving in that position until Aug. 1, 1974, when he retired after 42 years of service to his state and nation. An interview with General Moffitt appears in the 1950s chapter of this book. Please see the photo feature on pages 318 and 319.

### Brigadier General Harry A. Serra

General Serra entered the U.S. Army in October 1941, serving 25 months in the Pacific Theater of Operations. He was released from active duty in November 1945. After joining the Colorado Air National Guard, he was mobilized in February 1951 and served as the wing sergeant major at Cannon AFB, N.M., until his release from active duty in October 1952. Serra later received his commission as a captain in the Colorado Air National Guard in July 1957. Mobilized in January 1968, he served in Korea until released from active duty in April 1969. He served in various Colorado Air National Guard capacities from 1963 to 1975 as the base civil engineer, base supply officer, wing logistics officer, executive support staff officer and base commander. General Serra was appointed assistant adjutant general (air) in June 1975 and was promoted to brigadier general on June 29, 1976. He retired in November 1979.

### Brigadier General William H. Neuens

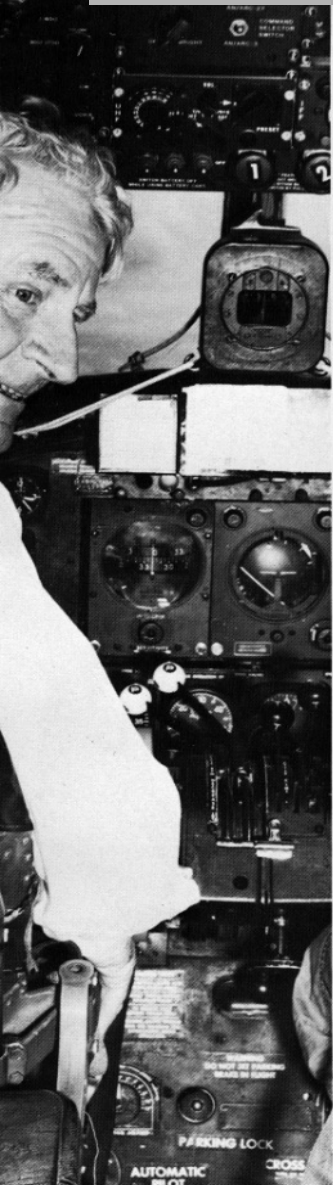
General Neuens enlisted in the Colorado Air National Guard in February 1954, entering active duty in April 1954. He was commissioned a second lieutenant and received his pilot wings on July 31, 1955. Mobilized with the Colorado Air National Guard in January 1968, he flew 239 combat missions in Vietnam until released from active duty. He served as the commander of the 120th Tactical Fighter Squadron from September 1971 to April 1973 when he was appointed director of operations for the 140th Tactical Fighter Wing. He became assistant adjutant general (air) in November 1979, and was promoted to brigadier general in May 1980. General Neuens retired in September 1981.

### Brigadier General Walter E. Williams

Having enlisted in the Army Air Corps in April 1943, General Williams graduated from pilot training and was commissioned a second lieutenant in February 1944. He flew 87 combat missions in Europe and was credited with one confirmed and one probable kill. Released from active duty on Dec. 7, 1945, as a captain, he joined the Colorado Air National Guard on Oct. 13, 1946. Mobilized for active duty in February 1951, he served in Korea where he flew 51 combat missions. Released from active duty in November 1952, he organized and led the Colorado Air National Guard's jet precision demonstration team, the *Minute Men*. Williams was appointed commander of the 140th Air Defense Wing in June 1960, and promoted to brigadier general on Oct. 6, 1965. Mobilized for active duty on Jan. 26, 1968, he served at Eglin AFB, Fla. Williams was released from active duty on April 30, 1969, and returned to Colorado Air National Guard duties, serving as wing commander until July 1974. General Williams retired in June 1975. An interview with General Williams appears in the 1960s chapter of this book.

A leader is a man who has the ability to get other people to do what they don't want to do, and like it.

*President Harry S. Truman; Memoirs, 1955*



**Truck driver, jet jockey, rancher:** Clockwise from upper left . . . in the *Gooneybird* cockpit on its last flight, 1966; on the F-80 *Shooting Star*, 1953; at his farm, 1954.



**Briefings:** At the White House with President Nixon, 1969. National Guard Association vice-president Moffitt with Maj. Gen. Ott (secretary, NGA) on his right and Maj. Gen. Cantwell (president, NGA); A little advice from the old man given to attentive Generals Williams, France and Franzen, 1988 (right).